



REPORT OF THE 66TH SESSION OF THE IALA COUNCIL

(27 May 2018, Songdo ConvensiA, Incheon, Republic of Korea)

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OPENING

The 66th session of the IALA Council was held at Songdo ConvensiA, Incheon, Republic of Korea, on 27 May 2018. The meeting was opened at 09h00 on by Mr. Juan Francisco Rebollo, IALA President.

1. PRESIDENT'S OPENING REMARKS

The IALA President thanked warmly the participants and welcomed the delegates who were in attendance for the first time or back to IALA Council after some time: the representatives of Australia, Brazil, China, Finland, Malaysia, Norway and Turkey, as well as the many Councillor assistants and the IMC observer.

He reminded that this meeting was the last Council session for this very fruitful work period of four years, and was also his last meeting as IALA President.

2. APOLOGIES FOR ABSENCE

The President informed the Council that all National members seating on the Council were expected to be in attendance. However, the Councillors for Chile and India did not take part in the meeting.

A list of participants in the meeting is at Annex B.

3. APPROVAL OF THE AGENDA

The draft Agenda was approved and appears at Annex A.

4. VACANT POSITION WITHIN COUNCIL

There was no vacant position within the Council.

5. REPORT OF THE 65th SESSION

5.1 Matters arising from the session

Events and Document Co-ordinator Marie-Hélène Grillet reported that all action items from the 65th session were completed.

6. NATIONAL MATTERS

Some participants reported on national matters of particular interest to the Council.

The following indicates the projects, or matters of concern, that are common to several countries. Individual issues are not reported.

- The development of autonomous (unmanned) vessels.
- Cybersecurity.
- Training.
- Renewal of buoy tenders or ice-breakers fleets.
- Improvement of AtoN and hydrography.

7. REPORT BY THE SECRETARY-GENERAL

Secretary-General Francis Zachariae presented his report to the Council.

He said that his report would be very brief as delegates would hear more during the Conference and focused on the following:

- The Membership had grown to 289, which was 10 more than in December and the Council would be asked to approve 11 more new members under agenda 15. Two companies had resigned from Industrial membership. There would soon be 300 members, almost 50 members more than at the last Conference in A Coruña. This resulted in a better financial situation, in addition to the campaign towards bad payers in all categories that had been successful and would continue in the future.
- The new Technical Operations Manager was fully integrated in the staff, a valuable improvement for the Technical division. A new administrative assistant, fluent in Spanish, was about to reinforce the Administrative division.
- The Change of Status Project was well on track. A very successful Diplomatic Conference was held in Marrakech and a kind offer was received from Turkey to host the next one in Istanbul in March 2019. There is a hope that the draft Convention can be finalized at that occasion. A complicated question remains with the language issue. The Secretary-General said that he supported the compromise of having English, French and Spanish as the official languages and then developing a good, economic and practical solution for the working language in the General Regulations.
- The WWA was going from success to success and also managed to achieve more funding. Malaysia offered 500k € and Singapore 1M SGD over the next 5 years.
- Everything was ready for the next four years with a work programme, a Committee structure and Chairs and Vice Chairs for the Committees.

The Secretary-General's report was noted.

8. STRATEGY AND POLICY

8.1. 13th General Assembly

A new input paper (C66-7) was tabled at the meeting. Secretary-General Francis Zachariae explained that he had prepared this paper to give the Councillors a detailed time schedule for this General Assembly, which would be brief.

8.2. Policy Advisory Panel

Secretary-General Francis Zachariae said that the 35th meeting of the Policy Advisory Panel was held from 14 to 16 February 2018 at IALA Headquarters. The meeting focused on finalizing the Governance documents for IALA: The Strategic Vision, the Draft Standards, the work programme and the Committee structure for approval at the General Assembly or the new Council at the 67th session.

8.3. Change of Status

Secretary-General Francis Zachariae reported that at the kind invitation of the Minister of Equipment, Transport, Logistics and Water of the Kingdom of Morocco, a second preparatory diplomatic conference took place in Marrakesh from 7 to 8 February 2018 to further progress the process needed to achieve IALA's planned change of status to that of an Intergovernmental Organization (IGO). A first conference had been held in Paris on 17 and 18 April 2017.

Chaired by His Excellency, Mr Serge Ségura, French Ambassador for the Oceans, with the support of Mr Lahcen Ait Brahim, Director of Ports and Maritime Public Domain of Morocco, the conference considered the draft IALA Convention text as revised following comments from National members and Governments and work by the Legal Advisory Panel as a follow-up to the Paris conference, and the road map.

The attendance was similar to the Paris conference with 147 delegates representing 50 countries from around the world and three international organizations. Six of the countries represented had no IALA National members yet.

The conference concentrated on the first 11 articles of the draft Convention text. The delegates agreed on a number of articles: Preamble, Aim and Objectives, Functions, General Assembly, Council, Secretariat and Finance. It was clear that further work would be needed on some aspects of the Convention text, mainly the transitional arrangements, Associate membership for Member States' territories, the role of Committees and official and working languages.

It was agreed that further work on the draft General Regulations would be done when the text of the draft Convention had been agreed. The General Regulations would not be the subject of a drafting session at the Diplomatic Conference but would be approved at the first General Assembly of the Organization.

The conference agreed that a revised text – taking into account the comments from the delegations – would be consolidated by the Secretariat and National members and Points of Contact would be invited to submit any comments they may have.

As a follow up a letter was sent on 4th April to all National members and designated points of contact with:

- The report of the Second Preparatory Diplomatic Conference;
- The agreed road map;
- The draft text of the Convention (March 2018); and
- The draft text of the General Regulations (for information).

Amendments to the draft Convention text agreed at the conference in Marrakech February in 2018 and the consolidation work done by the Secretariat with the assistance of the LAP Chair, Vice Chair and Christina Schneider from Germany. The main areas were:

- Preamble: There was a discussion about the acronym "IALA" when the name is changed and also having regard to the change of status. The Convention was not amended as the majority view was that "IALA" was a well-recognized and well-respected identity within the maritime community, which should be retained.
- The term "Contracting State" was removed in the Preamble and subsequent text as it introduced unnecessary complexity.
- Article 1 (Establishment) was amended to highlight the intergovernmental and technical nature of the Organization. The reference to the General Regulations was removed as it was considered unnecessary.
- There was a lengthy discussion on the official and working languages of the Organization. A compromise proposal from the Chair was that the Convention text should cover official languages, English, French and Spanish. The practical arrangements for the working language would be covered by the General Regulations. This would be the same as the way the current IALA is operating. A new Article has been added on languages (Article 11).

The Secretary-General said that he was in favour of such a compromise and invited the Councillors to investigate if their respective countries would be able to support it at the Diplomatic Conference.

- Article 2 (Definitions) was extended to include definitions for both Associate and Affiliate members, the definitions of which had previously been covered in Article 5 (Membership) following support for such a change from participants. The generic term "Member" was removed.
- Article 5 (Membership) was simplified with the deletion of references to current IALA members. Such references were moved to Article 20 (see below). The cross reference to the General Regulations making provision for matters related to members was removed following support for such a change. The conference agreed that Article 5.2 on territories and groups of territories should be amended to harmonize the use of terms with those used in the IMO Convention. The conference agreed to move the new Article 5.3 from the General Regulations to the Convention text.

- Article 6 (Structure) was amended to clarify various aspects of the structure. It was agreed that, having regard to the consensus approach of the Convention, all decisions should be taken on a two-thirds majority basis except where otherwise specified. Consequently, the Convention text should be amended to reflect this change throughout.
- Article 7 (General Assembly) was amended to include two functions previously with the Council: approval of Associate membership and approval of agreements with other organizations. The exclusion from the quorum of Member States denied their rights and benefits was removed in keeping with the arrangements of other IGOs. Geographical representation on Council was discussed and the majority was in favour of dealing with the issue in the General Regulations.
- Article 9 (Committees) was broadened to include Committee functions.
- Article 11 (new 12 - Income and Expenditure) was renamed Finance and amended with the addition of provisions for late payment or non-payment of contributions and fees, originally in Article 5.4 to 5.6. The method of determining Member State contributions was discussed and the majority was in favour of the contributions being set at the same rate for each Member State.
- Article 20 (Transitional Arrangements). It was suggested that the transitional arrangements should be moved to an annex. A cross reference has been added to Article 17 (new Article 18 – Entry into force).

The Secretary-General stressed that the Transitional arrangements are important in order to keep as many of the members in the new organization as possible. Therefore they should be kept as part of the Convention and not be moved to a side paper as suggested by some delegations at the Marrakech meeting.

Any comments on the draft Convention text received from National members and designated points of contact before the end of September 2018 will then be taken into account by the Legal Advisory Panel, at its meeting on 21st – 23rd November 2018 at IALA Headquarters, where it will prepare a new, consolidated draft text for submission to a 3rd Pre-Diplomatic Conference on 12th - 14th March 2019, hosted by Turkey in Istanbul.

The Councillor for The Netherlands raised the issues associated with the costs of having three official languages, which would include, in addition to translations, costs involved in the quality check of such translations and other costly practical aspects. A precise study of the financial implications would help making the right decision. She also drew attention on the vital importance of preserving the Industrial members, not only for financial reasons but also to benefit from their expertise and developments.

The Secretary-General answered that he would consider the practical aspects of having three languages and that the importance of keeping the Industrial members was not questioned.

The Councillor for China said that he supported Spanish as a third official language but ideally IALA should have the same official languages as IMO and the UN.

The Council noted the information and the related comments.

8.4. Legal Advisory Panel (IALA Risk Register)

Input papers C66-8.4.1 and C66-8.4.1.1 refer.

Secretary-General Francis Zachariae informed the Council that LAP had no ordinary meeting since the last Council in December, but he and the LAP Chair had updated the Risk Register. This document will provide the new Council with a briefing on the current (NGO) IALA Corporate Risk Register and will be submitted to the next LAP ordinary meeting as an input paper.

The results show that IALA has few residual risks, which are greater than 'low' or 'medium'.

There were no changes to the rating of any of the risks as a result of this latest review, although a few minor changes to the narrative have been made.

The overall level of risk faced by the organization was assessed as static / falling.

9. FINANCE AND AUDIT COMMITTEE REPORT

IALA Treasurer Captain Ian McNaught introduced input papers related to financial matters.

9.1. 2017 audited financial statement

Input papers C66-9.1 and C66-9.1.1 refer.

The consolidated balance sheets for the period show a surplus of €199,612 derived from IALA's activities (+€283,842) and the World-Wide Academy's activities (-€84,230).

According to the Financial Regulations Article 14 – External Audit, the six year term of the current Auditor GVA was to come to an end in December and the Council was invited to renew the contract for another six years.

The Councillor for The Netherlands, supported by the Councillor for Brazil, suggested taking this opportunity to get a fresh advice by engaging a new contractor, not questioning the work of the current Auditor.

It was agreed that the Secretariat would issue a call for tender and the decision would be made by Council 68 in December.

Action item 1:

The Secretariat to issue a call for tenders for IALA Auditor with a view to the selection to be made at Council 68 in December 2018.

9.2. Revised budget for 2018

Input papers C66-9.2 and C66-9.2.1 refer.

The revised budget for 2018 was approved.

9.3. Cash Flow Situation as of 30th April 2018

Input papers C65-9.3 and C65-9.3.1 refer.

The cash flow situation as of 30th April 2018 was noted.

9.4. Annual membership contribution

Input paper C65-9.4 refers.

The Treasurer presented the suggested contribution rates for 2019, noting that a 3% increase was planned for National membership while contributions for Associate and Industrial memberships would remain the same as in 2017.

The Councillor for China remarked that a mechanism for the calculation of the contribution rates would be beneficial.

The Council approved the contribution rates for 2019 as follows:

National membership:	EUR 16,170
Associate membership:	EUR 3,070
Industrial membership:	EUR 6,350

10. INDUSTRIAL MEMBERS COMMITTEE

Mr John Sugarman reported that the IMC had been saddened by the passing away of its Member at Large Steve J. Nell of Marine Data Solutions. The IMC however had to work hard for the preparation of the Exhibition and Industrial Evening.

He added the involvement of Industrial members in IALA activities has grown over the past years and they find a great benefit in being members of IALA. He expected that such participation will continue to grow and expressed his appreciation for the industrial membership contribution remaining the same for 2019.

11. IALA TECHNICAL ACTIVITIES

11.1. Draft Committee work programme for 2018-2022

Input paper C66-11.1 refers.

Secretary-General Francis Zachariae introduced the Committee work programme for the next period, explaining that the Committee structure had been changed after the introduction of standards. The draft work programme was to be submitted to Council 67 for approval.

The Councillor for the Netherlands made the remarks that more work would be needed on guidance for the marking of man-made offshore structures and the Committee work related to the revision of IMO Resolution A.857(20) – Guidelines for Vessel Traffic Services, was missing the draft work programme.

It was agreed that these two items should be added to the draft work programme before it is submitted to Council 67.

Action item 2:

The Secretariat to amend the draft Committee work programme 2018-2022 to introduce work items on guidance for the marking of man-made offshore structures and the revision of IMO Resolution A.857(20) and submit the amended document to Council 67 for approval.

11.2. ARM Committee

Secretary-General Francis Zachariae said that the meeting had not met since the last report and therefore there was nothing to report.

11.3. VTS Committee

Input paper C66-11.3 and C66-11.3.1 refer.

Secretary-General Francis Zachariae reported that a Working Group 1 of the VTS Committee had met at IALA Headquarters in April to progress the work related to the revision of IMO Resolution A.857(20) – Guidelines for Vessels Traffic Services.

The Report of this meeting is at input paper C66-11.3.1.

11.4. ENAV Committee

Input paper C66-11.4 refers.

Secretary-General Francis Zachariae reported that Working Group 3 of the ENAV Committee met in The Netherlands to progress its work on technical documentation for VDES, focusing on satellite VDES and autonomous marine radio devices.

11.5. e-Navigation Underway International 2018

Input paper C66-11.5.1 refers.

Secretary-General Francis Zachariae reported briefly on the ENUW International Conference held in January, which attracted 144 delegates, representing 29 countries, 7 international organizations and 3 exhibitors.

The next ENUW conference, ENUW Asia-Pacific, was to take place the week after the 19th Conference in Seoul, Republic of Korea.

12. IALA WORLD-WIDE ACADEMY

12.1. Progress report

The Dean of the IALA WWA Omar Frits Eriksson that the Academy activities in 2017 had been conducted as planned; all major targets of the 2017 Action Plan had been achieved and all financial resources available spent.

The Action plan for 2018, which is quite ambitious, was on schedule, keeping the Academy staff very busy, and the demand for Academy services is steadily increasing.

A pre-Conference seminar was conducted on Saturday 26th May, which all Councillors had been invited to attend. The event was attended by 50-60 delegates.

The theme of this Forum was "The Quality of Maritime Management" and the event was aimed at providing participants with:

- a deeper understanding of the IALA Accreditation scheme and International Certification of Aids to Navigation Managers;
- an overview of the capacity building & training achievements of the World-Wide Academy; and
- an introduction to the Academy methodology to assess to what degree Coastal States are meeting their International Obligations as described in SOLAS and IALA Recommendations and Guidelines.

A small brochure describing the achievements of the Academy since its inauguration in 2012 was prepared.

The Dean thanked the countries represented on the Council, which had decided to sponsor the Academy, in particular the UK, Malaysia which granted 100.000 Euros per year for the next five years and Singapore which has offered one Million Singapore Dollars over five years.

12.2. Progress report

The Dean reported that there were no major changes in the risks the Academy is facing, the greatest risk remaining the possible loss of its major sponsor IFAN, but this risk was being mitigated by the entry of new sponsors.

The Councillor for Malaysia reaffirmed his country's willingness to continue its sponsorship and thanked the Academy for its help, particularly in established the VTS training centre.

13. INTERNATIONAL

13.1. IMO

13.1.1. NCSR5

Input paper C66-13.1.1 refers.

Technical Operations Manager Minsu Jeon reported that IALA had submitted two papers to this meeting:

- NCSR 5/8/3 Comments on document NCSR 5/8 – Report of the first meeting of the IMO/IHO Harmonization Group on Data Modelling (HGDM); and
- NCSR 5/INF.19 – Revised maritime radio communication plan

Both papers were received positively. The meeting noted, the result of the first meeting of HGDM which had drafted a framework for the further development of Maritime Service Portfolio (MSP) and the domain coordinating bodies are invited to submit the description.

13.2. ITU

Input paper C66-13.2.1, C66-13.2.2 and C66-13.2.2.1 refer.

Technical Operations Manager Minsu Jeon reported that the Council had approved inter-sessionally, by correspondence, the following submissions to ITU:

- Liaison note to ITU-R WP5B on Autonomous Maritime Radio Devices;
- Liaison note to ITU-R WP5B on VDE-SAT; and
- Proposed amendments to the Working Document Towards a Preliminary Draft New Report ITU-R M.[VDES-SAT]

These input papers were sent to ITU by the Secretariat.

13.3. IHO

Input paper C66-13.3.1 refers.

Technical Operations Manager Minsu Jeon reported that the IHO S-100 WG3 was hosted by Maritime and Port Authority of Singapore (MPA) between April 10 and 13. In attendance were about 60 delegates from over 20 countries and over 10 industry and NGO participants. The proposal from IALA to include a new part on Online Communication (S-100WG3-4.7, S-100WG3-4.7.1, S-100WG3-4.7.2 and S-100WG3-4.7.3) was accepted. The Online Communication concept will become Part 14 of S-100 Edition 4.0.0.

13.4. EfficienSea2 – Final conference

Input paper C66-13.4.1 and C66-13.4.2 refer.

Technical Operations Manager Minsu Jeon informed the Council the status report of the project that IALA was leader for Task 1.2 (Project/Test Bed Liaison) and Task 1.3 (Standardization) in EfficienSea 2. IALA also contributed to WP 2 (Communications - VDES) and WP 3 (MCP) (formerly the Maritime Cloud).

IALA completed all its tasks within the Work Plan, supporting standards work on the VHF Data Exchange System (VDES) and the Maritime Connectivity Platform (MCP).

14. IALA CONFERENCES AND SYMPOSIA

14.1. 2018 IALA Conference – Republic of Korea

The Councillor for Korea thanked the participants for coming for the Conference that would open the next day.

14.2. 2020 IALA Symposium – The Netherlands

The Councillor for The Netherlands reported that preparations are ongoing. Professional organizers were selected and a contract was about to be signed. The venue will be the World Trade Centre in Rotterdam harbour.

14.3. 2022 IALA Conference – Brazil

The Councillor for Brazil said that they were beginning preparations, learning from Korea. The Conference city had not been selected yet.

15. MEMBERSHIP

15.1. Applications for membership

Input paper C66-15.1 refers.

In addition the Secretary-General announced that he had been notified of the transfer of **M-NAV Pte** from Singapore to Philippines , this company is now renamed **M-NAV Solutions Inc.**

The Council **noted** the information and

The Council endorsed the approval of national membership for:

- **Sea Ports Corporation in Sudan**

The Council endorsed the approval of industrial membership for:

- **DHI Group, Australia**
- **Arbo Plasticos Rotomoldados Ltda, Brazil**
- **Aqua-Module, France**
- **Julius GmbH, Germany**
- **TST Corporation, Japan**
- **Caveman Construction, Papua New Guinea**
- **ST Electronics (Info-Software Systems), Singapore**

The Council endorsed the approval of associate membership for:

- **Spartan Shipcare Sdn Bhd, Malaysia**
- **EMITEL Sp z.o.o, Poland**

The Council approved the applications for Industrial membership of:

- **Engineering Consultants Group (ECG)**

15.2. Resignations from membership

Input paper C65-15.2 refers.

Secretary-General Francis Zachariae invited the Council to note the resignations from membership as follows:

Industrial members:

- **I-Marine Technologies Inc, Turkey**
- **CLS, France**

16. IALA COMMUNICATION TOOLS

16.1. IALA Website

Secretary-General Francis Zachariae reported that the Website was being upgraded and would be launched in June.

16.2. IALA Bulletin

Secretary-General Francis Zachariae informed the Council that the eBulletin would continue to appear 4 times a year and the paper Bulletin twice a year in June and December.

The Council noted the information provided.

17. ANY OTHER BUSINESS

There was no other business.

18. DATE AND PLACE FOR THE NEXT MEETING

The President reminded the Councillors that the Council that would be elected by the General Assembly on 29th May would meet on 2nd June in Songdo ConvensiA

The President closed the meeting with the remark that the term that was coming to its end also marked the end of his involvement with IALA, not only as President but also a regular contributor to the IALA work over 24 years. He took expressed his warmest thanks to the Councillors, the Secretariat – and especially the two Secretary Generals he worked with during his term as President, and IALA as a whole for the good strong given to his organization Puertos del Estado, particularly for the organisation of the last Conference in Spain.

He then declared the 66th session of the Council closed, reminding the participants that he would remain President until Agenda item of the 67th Council session.

ANNEX A – AGENDA FOR THE MEETING

APPROVED AGENDA

ITEM		ACTION REQUESTED
1.	PRESIDENT'S OPENING REMARKS ^(a)	
2.	APOLOGIES FOR ABSENCE ^(a)	Note
3.	APPROVAL OF THE AGENDA	Approve
4.	VACANT POSITIONS WITHIN COUNCIL	N/A
5.	REPORT OF THE 65 th SESSION	
5.1	Matters arising from the session	Note
6.	NATIONAL MATTERS	N/A
7.	REPORT BY THE SECRETARY GENERAL	Note
8.	STRATEGY AND POLICY	
8.1	13 th IALA General Assembly	Note
8.2	Policy Advisory Panel	
8.2.1	Report of PAP35	Note
8.3	Change of status	
8.3.1	2 nd Pre-Diplomatic Conference February 2018	Note
8.3.2	4 th extraordinary LAP meeting November 2018	Note
8.3.3	Pre-Diplomatic Conference March 2019	Note
8.4	Legal Advisory Panel	
8.4.1	IALA Risk Register	Consider
9.	FINANCE AND AUDIT COMMITTEE REPORT	
9.1	2017 audited financial statements	Note and decide
9.2	Revised 2018 budget	Approve
9.3	Cash flow situation as at 30 th April 2018	Note
9.4	Annual membership contributions	Approve

ITEM		ACTION REQUESTED
10. INDUSTRIAL MEMBERS COMMITTEE		Note
11. IALA TECHNICAL ACTIVITIES		
11.1 Draft Committee work programme for 2018-2022		Note
11.2 ARM		Note
11.3 VTS		Note
11.4 ENAV		Note
11.5 e-Navigation Underway		Note
12. IALA WORLD-WIDE ACADEMY		
12.1 Progress report ^(a)		Note
12.2 Academy Risk Register ^(a)		Note
13. INTERNATIONAL		
13.1 IMO		
13.1.1 NCSR5		Note
13.2 ITU ^(a)		Note
13.3 IHO ^(a)		Note
13.4 EfficienSea2 – Final Conference		Note
14. IALA CONFERENCES AND SYMPOSIA		
14.1 2018 IALA Conference – Korea ^(a)		Note
14.2 2020 IALA VTS-e-Navigation Symposium – The Netherlands ^(a)		Note
14.3 2022 IALA Conference – Brazil ^(a)		Note
15. MEMBERSHIP		
15.1 Applications for Membership		Approve
15.2 Resignations from Membership		Note
16. IALA COMMUNICATION TOOLS		
16.1 IALA Website		Note
16.2 IALA Bulletin		Note
17. ANY OTHER BUSINESS		



ITEM	ACTION REQUESTED
18. DATES AND VENUES FOR THE NEXT MEETINGS	Note

ANNEX B – LIST OF PARTICIPANTS

Spain	Puertos del Estado Sr Juan Francisco REBOLLO (President) Head of Spanish AtoN Service e-mail jfrebollo@puertos.es
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ANNEX D – ACTION ITEMS

Action item 1:

The Secretariat to issue a call for tenders for IALA Auditor with a view to the selection to be made at Council 68 in December 2018.

Action item 2:

The Secretariat to amend the draft Committee work programme 2018-2022 to introduce work items on guidance for the marking of man-made offshore structures and the revision of IMO Resolution A.857(20) and submit the amended document to Council 67 for approval.

ANNEX F – RECORD OF DECISIONS OF THE 66th SESSION OF THE IALA COUNCIL

The Council approved the revised budget for 2018.

The Council approved the contribution rates for 2019 as follows:

National membership: EUR 16,170

Associate membership: EUR 3,070

Industrial membership: EUR 6,350

The Council endorsed the approval of national membership for:

- Sea Ports Corporation in Sudan

The Council endorsed the approval of industrial membership for:

- DHI Group, Australia
- Arbo Plasticos Rotomoldados Ltda, Brazil
- Aqua-Module, France
- Julius GmbH, Germany
- TST Corporation, Japan
- Caveman Construction, Papua New Guinea
- ST Electronics (Info-Software Systems), Singapore

The Council endorsed the approval of associate membership for:

- Spartan Shipcare Sdn Bhd, Malaysia
- EMITEL Sp z.o.o, Poland

The Council approved the applications for Industrial membership of:

- Engineering Consultants Group (ECG)

Déclaré conforme aux débats le 31 mai 2018
Juan Francisco REBOLLO, Président de l'AIMS





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